

Q1 2016-2017 RISK HEAT MAP : INHERENT RISK

Likelihood (Probability)

		Remote (1)	Unlikely (2)	Possible (3)	Probable (4)	Highly Probably (5)
Impact	Catastrophic (5)	5	10	15 S17 : CDC Build! @ Programme S21 : Oxfordshire Devolution Deal (exempt?)	20 S01 : Policy & Legislative Change S11 : CDC Local Plan C01 : Business Continuity C08 : Safeguarding Children C12 : Health and Safety	25
	Major (4)	4	8	12 S03 : Capital Investment S10 : CDC Brighter Futures S13 : CDC Bicester Town Centre Dev S14 : CDC Graven Hill C13 : CDC Emergency Planning	16 S02 : Financial Resilience S12 : CDC NW Bicester (Eco Town) S15 : CDC Horton Hospital S16 : Transformation Programme S18 : CDC Banbury Development S19 : CDC Asset Management S20 : Dry Recycling Contract C02 : CDC ICT Loss of Systems C04 : Corporate Fraud C05 : Managing Data/Information C06 : Member Decision Making C09 : Safeguarding C10 : Communications C11 : Equalities C15 : ICT Transformation/Transition P04 : South Midlands LEP P05 : CDC Oxfordshire LEP	20
	Moderate (3)	3	6	9 P01 : CDC Police Crime Commissioner	12 S07 : Customer Service Improvement P07 : CDC Health & Wellbeing Board	15
	Minor (2)	2	4	6	8	10
	Insignificant (1)	1	2	3	4	5

Q1 2016-17 RISK HEAT MAP : RESIDUAL RISK

Arrows indicate direction of travel compared with Q4 2015/2016

Likelihood (Probability)

		Remote (1)	Unlikely (2)	Possible (3)	Probable (4)	Highly Probably (5)
Impact	Catastrophic (5)	5 ↔ C15 : Safeguarding Children	10 ↔ C12 : Health and Safety	15	20	25
	Major (4)	4	8 ↔ S19 : CDC Asset Management ↔ C09 : Safeguarding ↔ C13 : CDC Emergency Planning	12 ↔ S01 : Policy & Legislative Change ↔ S02 : Financial Resilience ↔ S17 : CDC Build! @ Programme ↔ S18 : CDC Banbury Development ↔ S20 : Dry Recycling Contract new ↔ S21 : Oxfordshire Devolution Deal ↔ C04 : Corporate Fraud ↔ C06 : Member Decision Making ↔ C11 : Equalities	16 ↑ S15 : CDC Horton Hospital	20
	Moderate (3)	3	6 ↔ S03 : Capital Investment	9 ↔ S07 : Customer Service Improvement ↔ S10 : CDC Brighter Futures ↓ S11 : CDC Local Plan ↔ S12 : CDC NW Bicester (Eco Town) ↔ S13 : CDC Bicester Town Centre ↔ S14 : CDC Graven Hill, Bicester ↔ S16 : Transformation Programme ↔ C02 : CDC ICT Loss of Systems ↔ C10 : Communications ↔ C15 : ICT Transformation & Transition ↓ P04 : South Midlands LEP (SEMPLEP) ↓ P05 : CDC Oxfordshire LEP ↔ P07 : CDC Health & Wellbeing Board	12 ↔ C01 : Business Continuity	15
	Minor (2)	2	4 ↔ P01 : CDC Police & Crime Comm	6 ↓ C05 : Managing Data & Information	8	10
	Insignificant (1)	1	2	3	4	5